

BOARD OF GOVERNORS

DOCUMENT 2014-3-02

DECEMBER 5TH 2014
MCGREER 100
4:00 P.M. TO 8:00 P.M.

AGENDA

- | | | | | |
|----|--|----------------------------|--------------|---------|
| 1. | Welcome | | R. Hall | 5 mins |
| 2. | Approval of Agenda | <i>Document 2014-3-02</i> | R. Hall | 2 mins |
| 3. | Approval of contract for cleaning services in the Sports Centre | <i>Documents 2014-3-03</i> | J. Bailey | 10 mins |
| 4. | Plan de redressement | <i>Document 2014-3-04</i> | M. Goldbloom | |
| | a. Case to government: revenue challenge | | | |
| | i. Operating grant | | | |
| | ii. Tuition | | | |
| | b. Enrolment assumptions, 2015-16 to 2019-20 | | | |
| | c. Revenues from other university operations and new initiatives | | | |
| | i. Academic Operations | | | |
| | ii. Sports Centre | | | |
| | iii. Summer Operations | | | |
| | d. Maximise efficiencies in our operations | | | |
| | i. Centennial Theatre | | | |
| | ii. Student Services | | | |

- e. Limit growth in costs to sustainable levels
 - i. Total Rewards
 - i. Salary Policy
 - ii. Pension Plan
 - ii. Academic Operations
 - iii. Administration
- f. Infrastructure
 - i. Housing Plan
 - ii. Food Plan

BOARD OF GOVERNORS

DOCUMENT 2015-4-03b

MEETING OF DECEMBER 5TH 2014
MCGREER 100 AND BY TELECONFERENCE
4:00 P.M. TO 9:00 P.M.

MINUTES

- Chair:* Robert Hall
- Present:* Jane Brydges, Claude Charpentier, Claire Grogan, Michael Goldbloom, Robert Hall, Deborah Langford, Brian Levitt, Stephen Lloyd, Michel Marleau, Cathy McLean, Nadia Martel, Ross Osmun, Alexander Roy, James Sweeny
- By Telephone:* Robert Gordon
- Regrets:* Luce Samoissette
- Senior Administration:* Nick Andrews, Jackie Bailey, Marie-Josée Berger, Isabelle Goyette, Matt McBrine, Michele Murray, Francine Turmel, Miles Turnbull
- Secretary:* Victoria Meikle

ITEM 1: CHAIR'S WELCOME

The Chair called the meeting to order at 4:00 p.m.

ITEM 2: APPROVAL OF AGENDA

The Agenda was amended to move Item 4, the discussion of the *Plan de redressement*, ahead of Item 3, the approval of the contract for cleaning services for the Sports Centre, in order to allow the Chancellor to participate in the discussion.

Subject to this amendment, the Chair moved approval of the agenda as proposed, and Stephen Lloyd seconded the motion.

The motion carried.

ITEM 3: CONTRACT FOR CLEANING SERVICES IN THE SPORTS CENTRE

RESOLUTION 2014-3-01
TO AUTHORISE THE SIGNING OF A CONTRACT
FOR CUSTODIAL SERVICES FOR THE SPORTS CENTRE
WITH *LES SERVICES MÉNAGERS ROY LTÉE*

WHEREAS the University's Statutes require the approval of the Board of Governors for all contracts exceeding \$500,000;

WHEREAS the Manager of Procurement, in collaboration with the Director of Buildings & Grounds and the Director of Athletics and Recreation, launched a call for tenders on October 24, 2014 for a contract for custodial services for the Sports Centre;

WHEREAS *Les services ménagers Roy Ltée* was the lowest compliant and admissible tenderer of the five tenders received by the deadline for submission of tenders on November 19, 2014;

WHEREAS the contract is for a term of three years, from January 1, 2015 to December 31, 2017, with the possibility to extend the contract for two additional one-year periods, from January 1, 2018 to December 31, 2019;

AND WHEREAS the total contract price is estimated to be \$1,022,963.90, excluding any taxes;

BE IT RESOLVED THAT Michael Goldbloom, Principal and Vice-Chancellor, and Jacky Bailey, Dean of Student Affairs, be authorized to sign the contract with *Les services ménagers Roy Ltée*.

Moved by: Jane Brydges

Seconded by: Deborah Langford

The motion carried.

ITEM 4: PLAN DE REDRESSEMENT

The *Plan de redressement* was discussed in closed session with the President of the A.P.B.U. in attendance at the invitation of the Chair.

The Principal and other members of the senior administration made presentations on different aspects of the *Plan*, and Governors provided their feedback on the presentations for the next version of the *Plan*. Discussion touched on the context, both at Bishop's and in terms of government funding, the main elements of Bishop's

financial challenge, the rationale for increased government funding and steps that the University planned to take to increase revenues and generate efficiencies.

The *Plan de redressement* was well received by Governors. Among other things, they supported the argument that the sustainability of the University is at stake and agreed that there were no major elements of Bishop's case that were missing in it. Governors gave input on ways to improve the presentation of Bishop's case to government.

Among the next steps, a French version of the *Plan de redressement* will be prepared and meetings will be scheduled with members of Cabinet, and government officials. An update will be provided at the January 30th 2015 Board meeting.

There being no further business, members of senior administration left and the Board of Governors moved into closed session at 9:00 p.m.



Robert Hall, Chair



Victoria Meikle, Secretary